Exhibit A

From: Jeff Wilder <

Subject: Dec - EC presentation on and link outs

Received(Date): Fri, 12 Jan 2024 12:01:10 -0500

To: Sean Dillon <

Attachment: 2023.12 EC meeting - new model + link outs - Privileged and Conf

Date: Fri, 12 Jan 2024 12:01:10 -0500

Do check out the animations.